

Agenda



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- 2 About The Aviation Challenge
- The 2025 Challenge
- 4 Your Participation & Next Steps





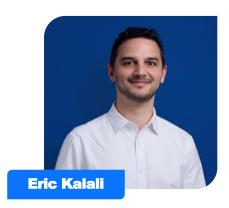
INTRODUCTIONS



MEET THE 2025 PROJECT TEAM



Director of Sustainability, SkyTeam



Program Lead



Engagement Support



Challenge Strategist & Support



Engagement Marketing Lead



UX Lead



Content Intern





ABOUT THE AVIATION CHALLENGE



OUR HISTORY

- Initiated by KLM's Bold Moves program that was inspired by the 1934 'Greatest Air Race' from London to Melbourne
- Carry forward the legacy of early aviation pioneers who pushed the boundaries of what was seen as possible for the advancement of our whole industry
- Aligned with SkyTeam's commitment to supporting the United Nations Sustainable Development Goals (UNSDGs)





OUR PHILOSOPHY



Vincent van Hooff, Sponsor TAC (2021-2023) & EVP Flight Operations KLM



OUR MISSION

The Aviation Challenge is the industry's friendliest innovation competition, empowering bold thinkers to accelerate aviation's sustainability transition.

By challenging participants to develop impactful, practical solutions, we aim to reduce our environmental impact and create a more responsible, resilient future for global air travel and the World we connect.





WHY PARTICIPANTS JOIN – AND STAY! WE OFFER...

...an accelerator: through a friendly competition, we accelerate participants' sustainability journeys and our industry's collective progress by fostering internal alignment and challenging one another to develop innovative solutions, push boundaries — and gain recognition for it!





...a knowledge hub: by bringing together a collaborative ecosystem of changemakers, knowledge partners and industry experts, we've built a rich hub of science-backed insights and a shared/safe space where participants learn from one another

...a community: with endless networking opportunities – both online and in person – we've built a close-knit, global community of like-minded changemakers united by a shared mission: to future-proof the aviation industry





HEAR FROM OUR PARTICIPANTS

"The Aviation Challenge has ignited a new drive for environmental progress at TUI Airline, motivating us to take meaningful action and create lasting change. It's brought multiple teams closer together, got us all pulling in the same direction, and opened up brilliant opportunities to learn from other airlines."

Karen Payne, Game Changer Lead, TUI Airline









HOW HAS TAC EVOLVED?

1934

2021

2022

2023

2024

2025

Greatest Air Race KLM Bold Moves

Launch of TSFC
16 airlines with 22
flights SkyTeam only
Focus on reducing
CO2 emissions and
generation of shared
innovative solutions

Expansion of TSFC 22 global airlines, 72 flights Included 'friends and family' airlines Collectively performed 20% better than the industry (excluding SAF impact) In 2024, we measured and awarded progress and adoption rather than efforts on a single flight. Inviting airlines outside of SkyTeam (non-alliance). In June 2024, we changed the name to The Aviation Challenge.

Emphasis on impact as a key theme, with non-airline participants—such as airports—invited to join TAC for the first time.

ABOUT THE AVIATION CHALLENGE

A SUCCESSFUL TAC 2024



24 participants incl. 4 new



327 submissions18 award-winning

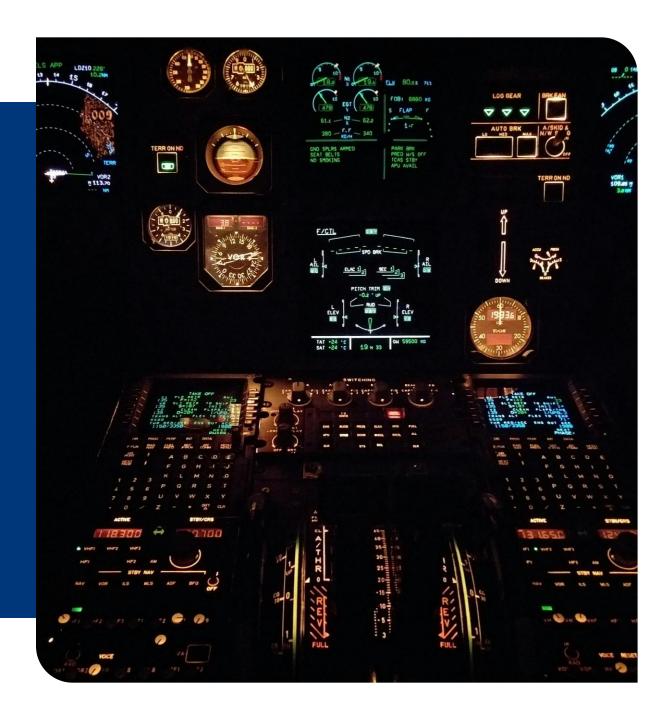


33 showcase flights10% CO2/RTK reduced





THE 2025 CHALLENGE



2025 THEME: IMPACT

The Impact theme focuses on the **tangible and measurable outcomes** of **environmental sustainability** initiatives and solutions within the industry. It highlights achievements in reducing carbon emissions, improving energy efficiency, and managing waste effectively.



THE AVIATION CHALLENGE 2025

SHOWCASE FLIGHT

The role of the **showcase flight** is to serve as a **demonstration platform** for innovative sustainability solutions and practices in aviation. It provides a tangible example of how solutions can be integrated into real-world operations, inspiring industry-wide adoption and progress.





How to leverage your showcase initiative?

- Proof of Concept
- Industry inspiration for adoption
- Passenger education
- Learning opportunity



THE AVIATION CHALLENGE 2025

EXPANDING PARTICIPATION IN TAC

- A new concept for the TAC challenge: opening participation beyond airlines.
- This step broadens the scope of collaboration and innovation to include the entire aviation ecosystem, creating new opportunities for impactful sustainability solutions.
- This new approach represents a major milestone in the evolution of TAC and reflects our commitment to driving a collaborative community for aviation sustainability.

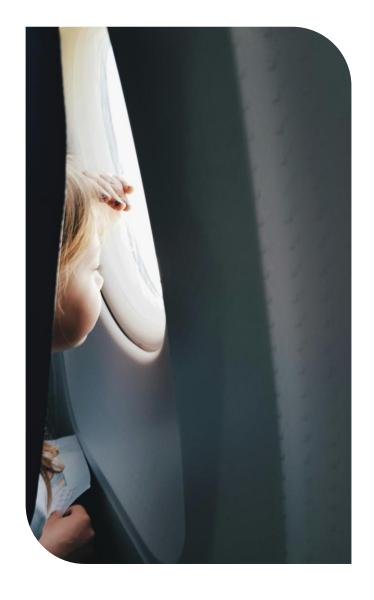


Who Will Be Able to Join? Airline participants:

- SkyTeam Airlines, SkyTeam airline subsidiaries and affiliates
- Non-alliance airlines

Non-airline participants:

- Airports *focus for 2025*
- Maintenance, Repair, and Overhaul (MRO) providers
- Airline value chain partners (e.g., catering, ground handling, logistics)
- Air Navigation Service Providers (ANSPs)



OVERVIEW OF KEY MOMENTS

February - September

WORKING PERIOD

Work on implementing your plans to drive adoption and prepare for your showcase initiative

September - October

SHOWCASE FLIGHT WINDOW²

You have a 1-month window to execute your showcase flight to share solutions with the world

November

EXPERT EVALUATION

Your submissions will be evaluated by the independent expert panel

January WINNERS ANNOUNCED

Award ceremony to announce winners and exchange knowledge

2026

2025

February

CHALLENGE LAUNCH

Introduction to TAC 2025. All information on participation is released

October

DATA SUBMISSION

Share your data on progress made and impact of your flight through the TAC platform

December

PEER VOTING

Every participant will execute voting on various categories based on a predefined shortlist

December

JURY CONSULTION

A separate jury will make the final decision on the winners



2025 AWARD FOCUS

Direct Impact Awards

Impact through sustainable solutions

Inspiration Awards

Impact through inspiration

Leadership Awards

Impact through leadership

Organisational Transformation Awards

Impact through organisational improvements



DIRECT IMPACT AWARDS

This category celebrates participants in the TAC who exemplify this year's theme of delivering **tangible and measurable impact** by scaling sustainable solutions and implementing new ones. It highlights participants that integrate impactful solutions across their operations, achieving significant reductions in carbon emissions, energy use, and waste.

Recognizing both the critical first steps in testing and scaling solutions, as well as broader implementation efforts, this category honors those who push sustainability boundaries and lead the way in transforming their operations.





2025 AWARDS

DIRECT IMPACT AWARDS

Most impactful solution FlightOps

Most impactful solution
GroundOps

Most impactful solution

Cargo

Most impactful solution MRO

Most impactful solution
Catering

Most impactful solution
Inflight Products



INSPIRATION AWARDS

This category honors participants who expand their **handprint** by using their influence to **inspire action** and set new norms for sustainability. By sharing stories, insights, and progress, they create a ripple effect that drives collective change.

Recognizing the power of small actions and shared behaviors, this category celebrates those who lead the way in shifting perceptions, promoting collaboration, and inspiring meaningful progress across the industry.





2025 AWARDS

INSPIRATION AWARDS



Best knowledgesharing contribution

Most compelling story

Best in-depth article or report

LEADERSHIP AWARDS

This category awards participants who drive sustainability forward through visionary leadership, collaboration, and groundbreaking innovation. It celebrates both individual and team contributions that break down barriers, inspire change, and accelerate progress across the aviation industry. From leading transformative initiatives to pioneering new solutions, these leaders take pride in doing good, even when unseen, and inspire others to follow. These award focusses the power of united efforts and people to inspire and implement change.





2025 AWARDS

LEADERSHIP AWARDS

Game Changer of the year

Team of the year

Best cross-industry collaboration

Pioneer of the year

ORGANISATIONAL TRANSFORMATION AWARDS

These awards celebrate participants that are building strong internal foundations for lasting environmental impact. This award category recognizes the crucial, behind-the-scenes activities that drive sustainability beyond operations, from education and sustainable procurement to data-driven insights. Developing these enablers, participants accelerate their sustainability journey and embed sustainability ambitions and practices deeply within their organisation.





2025 AWARDS

ORGANISATIONAL TRANSFORMATION AWARDS

Sustainability
Training &
Development

Transformational impact through SAF

Sustainable procurement and supply chain excellence

Data & Insights Pioneer

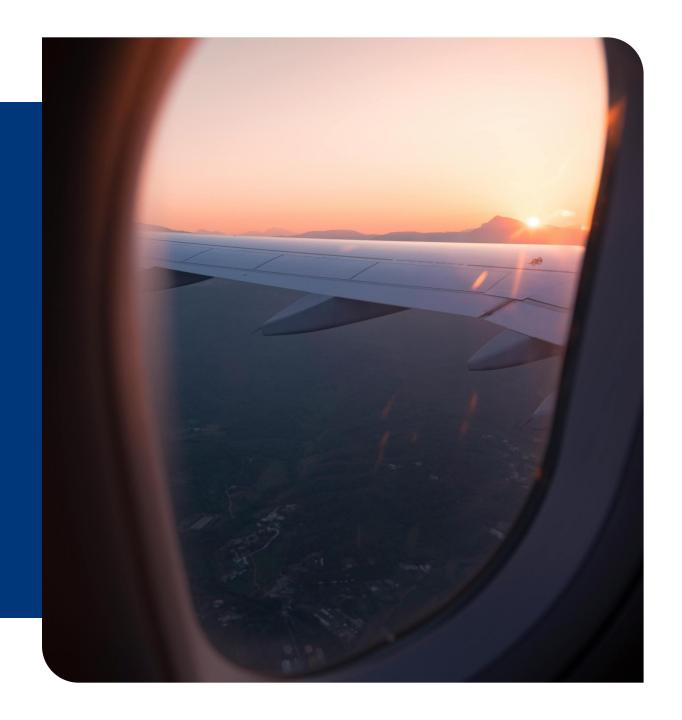


AWARD WINNERS FOR TAC 2025 WILL BE ANNOUNCED IN JANUARY 2026 IN COPENHAGEN!





YOUR PARTICIPATION & NEXT STEPS



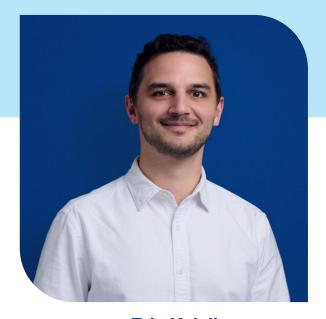
WHAT YOU'LL RECEIVE AS A PARTICIPANT

The participation fee for this year's challenge amounts to 25 000 €. As a participant, you will immediately receive:

- A dedicated team member as your single point of contact to guide your onboarding and support your full TAC journey
- Full onboarding support to set you up for success
- Invitations to all TAC events, including Dialogue Days and the annual Connect Event
- Eligibility to win a TAC award, judged by an industry jury composed of experts in both aviation and sustainability
- Biweekly newsletter with key updates, insights, and opportunities
- Access to the knowledge-sharing platform, featuring best practices from across the industry
- Connection to a global network of like-minded Game Changers driving sustainable innovation in aviation



GET IN TOUCH WITH US!



Eric Kalali

TAC Program Lead

Eric.Kalali@SkyTeam.com



Paul Zissermann

Director of Sustainability

Paul.Zissermann@SkyTeam.com



